Course title: Strategic Management

Course code: 25042 ECTS credits: 5 Requirements: None

Basic information

Level of studies: Undergraduate applied studies

Year of study: 3

Trimester: 7

Goal: To acquaint students with the dynamic changes in the environment and ways to adapt companies to change. To enable students to analyze the opportunities and dangers from the environment and bring them in connection with the opportunities and weaknesses of the company and thus define the possible directions of company development.

Outcome: After completing the course, students will be able to define the vision and mission of the company, set goals, design alternative strategies and select the optimal strategy. They will also be able to implement and control the implementation of the strategy.

Contents of the course

Theoretical instruction

- 1. Introductory chapters
- 2. Content and Process of Strategic Management
- 3. Prediction and Analysis of the Environment
- 4. Concepts, Methods and Techniques of Strategic Management
- 5. Formulation of Strategy
- 6.Implementation and Control (Implementation) of the Strategy
- 7. Change Management
- 8. Concluding Remarks
- 9. Preparation of Seminar papers
- 10. Defense of Seminar papers

Practical instruction (Problem solving sessions/Lab work/Practical training)

- 1. Practical application of Methods, Techniques and Concepts
- 2. Prediction and analysis of environmental factors
- 3. Analysis of external environment trends
- 4. Application of STRATEGIC MANAGEMENT METHODS AND TECHNIQUES: SWOT analysis,

- 5. Application of STRATEGIC MANAGEMENT METHODS AND TECHNIQUES: PESTEL analysis, Benchmarking,
- 6. Application of STRATEGIC MANAGEMENT METHODS AND TECHNIQUES: Portfolio concept,
- 7. Application of STRATEGIC MANAGEMENT METHODS AND TECHNIQUES: Scenario method,
- 8. Application of STRATEGIC MANAGEMENT METHODS AND TECHNIQUES: Opportunity and Danger analysis matrix, Delphi method,
- 9. Preparation of seminar papers
- 10. Defense of seminar papers

Textbooks and References

- 1.AnSoff I. , McDonnell E., **Implanting Strategic Management**, Prentice Hall International New York,
- 2. Champy J. and Hammer M., Reengineering the Corporation; A Manifestd for Business Revolution, New York; Harper business,
- 3. Milisavljević M., **Strategijski menadžment**,, Čigoja štampa, Belgrade
- 4. Jovanović P., Strateški menadžment , Grafoslog, Belgrade
- 5. Todorović J., Đuričin D., Janošević S., **Strategijski menadžment**, Institut za tržišna istraživanja, Belgrade
- 6. Vešović B.V., **Menadžment u saobraćaju**, Univerzitet u Beogradu-Saobraćajni fakultet, Belgrade

Number of active classes (weekly)

Lectures: 4

Practical classes: 1

Other types of classes: 0

Grading (maximum number of points: 100)

Pre-exam obligations: Points

Activities during lectures: 10

Activities on practical excersises: 0

Seminary work: 40

Colloquium: 0

Final exam: Points

Written exam: 50

Oral exam: 0

Lecturer

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Associate		